



FUNDING MODELS

		Funding Sources			
		Description	Uses	Who Pays	Takeaways
Fees	Rental, User, and License Fees	Payment for services provided or to participate in specific activities.	Ongoing stream of revenue	Local and non-local citizens engaged in activities or specific uses where fee is charged.	Directly leverages funds from those who choose to consume and thus benefit from improvements.
	Utility Rate	Revenue collection mechanism to fund delivery of utility services.	Ongoing stream of revenue	Property owners that receive utility services	Directly leverages funds from those who benefit via changes in utility service delivery quality or cost.
Taxes/Rates	Property Tax	Assessment on value of property in a specified jurisdiction.	Ongoing stream of revenue	Property owners within jurisdictional boundary	Broadly captures revenue from wide base, assumes all local property owners may receive some benefit.
	Sales Tax	Assessment on qualified purchases.	Ongoing stream of revenue	People who purchase goods and services within jurisdiction	Broadly captures revenue from wide base, including non-local tourists. One of the few mechanisms to capture revenue from non-local beneficiaries.
	LID	Revenue collection mechanism to fund specific improvements within a defined geographic area.	Upfront	Property owners within jurisdictional boundary	Directly leverages funds from those property owners who benefit from improvements.
Direct Funding	Direct Transfers	A direct payment either voluntary or required through legal agreement.	Upfront or Ongoing	Government entities: taxpayers and ratepayers; Private entities: members, owners, shareholders, etc.	Direct payments from beneficiaries provides mechanism for monetary transfers to redistribute value.
	State Funds	Special appropriation or allocation through general fund.	Upfront or Ongoing	State taxpayers	Captures revenue from taxpayers statewide who may benefit directly or indirectly from improvements.
Contributions	Grants	Competitive funds available from private, state, or federal programs for the purpose of providing public goods.	Upfront	Government grants: taxpayers; Private foundation grants: individual and organizational contributors.	Depending on source, could capture revenue from outside of state that would not otherwise be available.
	Donations	Contributions from private individuals or organizations for the purpose of providing public or private goods.	Upfront	Individual and organizational donors.	Depending on source, could capture revenue from outside of state that would not otherwise be available. Leverage private capital towards the public interest.



GOVERNANCE MODELS

Governance Models						
	Description	Formation	Leadership	Revenues Accepted	Examples	Takeaways
Special District	<ul style="list-style-type: none"> · Tool to collect revenue and spend it on specified local public services. 	<ul style="list-style-type: none"> · Landowner /citizen petition · County legislative motion 	<ul style="list-style-type: none"> · Special District leadership depends on the type of district, but may include elected or appointed membership from property owners or citizens, or the existing membership of the relevant legislative body (e.g., county commissioners). 	<ul style="list-style-type: none"> · Special assessments · Bonds/Levies · Taxes · Rates · Charges 	<ul style="list-style-type: none"> · Olympia Metropolitan Park District · Thurston County Parks & Recreation District · Stillaguamish Clean Water District · King County Flood Control District 	<ul style="list-style-type: none"> · An independent government with defined boundaries, defined governance, and designated source of funding.
Public Development Authority	<ul style="list-style-type: none"> · Quasi-municipal corporation created for a specific project. 	<ul style="list-style-type: none"> · Passing of charter by city or county ordinance or resolution. 	<ul style="list-style-type: none"> · The governing Board specifics are determined in the charter. Can include municipalities, private sector participants, technical experts, key stakeholders and so forth. 	<ul style="list-style-type: none"> · Special assessments · Bonds/Levies · Taxes · LID · Fee increases · State Funds · Grants · Direct Contribution 	<ul style="list-style-type: none"> · Foss Waterway Development Authority · Pike Place Market 	<ul style="list-style-type: none"> · Flexibility in governance structure. · Wide flexibility in revenue acceptance.
Legal Agreement	<ul style="list-style-type: none"> · A binding written document stipulating payee requirements, responsibilities, and amounts. 	<ul style="list-style-type: none"> · Dependent on specified legal agreement 	<ul style="list-style-type: none"> · Dependent on type of specified legal agreement 	<ul style="list-style-type: none"> · Binding Direct Pay · Dependent on agreement stipulations 	<ul style="list-style-type: none"> · Chesapeake Bay Model 	<ul style="list-style-type: none"> · Efficient for few stakeholders contributing substantial portions of funding needed.
Non-profit	<ul style="list-style-type: none"> · Organization structured to accept and use revenue. 	<ul style="list-style-type: none"> · File articles of incorporation 	<ul style="list-style-type: none"> · Board of Directors 	<ul style="list-style-type: none"> · Direct contribution 	<ul style="list-style-type: none"> · Brooklyn Navy Yard 	<ul style="list-style-type: none"> · Wide flexibility in revenue acceptance